

8LVIE X SJ E +SZIVRQIRX 7LYXHS[R
1YVTL] 8S[EVH 7[IIRI] 'SYKLPMR

%\ *XHVW &RQWULEXWRU _ 0D\
URRP

SP _ LQ &DXFXV 5RRP KWWSV ZZZ L



%< &\$5/ * 2/ ' (1

6HHP LQJ @ XQGDXQW\GE\ KLV FRQWQXLQJ LQDELOW VR SHU\XDGHWKH' HP RFUDMF OHULVOMYHODGHUVVR
VXSSRUWKLV ELOORQ VD[LQFUHDVHSDFNDJH * RY b3KL* 2/ '

LQGLFDWY HRI DSRQMFDOQ QDLY HS GP LQLWDMRQ VKDMW I DLOVRXQGHUW DQG DQG DSSUHFLDW VKHKLJ KO
FKDUJ HG HQY LRQP HQWLQ Z KLFK VKH I LQG VKHP VHOY N

0 XUSK\ FODUQ VHH/KLV DJ HQGD VDSSLQJ DZ D EXWHP VXQDEH VR UHYHJHLWb+ HGRHV QRWKRCG D SDUMFXOQ WMRQJ KDQG LQ QJ KWRI VKH KDUGHQLQJ DQW\ VD\ DMW\KGHLQ VKH/ HJ LV\DMXUH + HE\GH HQGHG KLV\ VD\ LQFHDMV DVY\ VD\QY NMP HQWLQ HY IJ\ VKLQJ I LRP SXEOF HGXFDMRQ VR WDQVSRU\DMRQ FDM\KLQJ XS DQG RY IFRP LQJ VKHI DLQXUHVR KLV SUGHFHMVRUVR NHHS SDFHZ LMK XWJ HQW OHGV

+ LV, GLGQËVNQRZ LWZ DV VKLV EDG GH HQH KDV EH HQ XVG E SUY BXV J RYH QRU V DQG J DLQ HG OMW
V P SDM\ I QVKH HU VOMW Lhbo XLSK ZI CQONHQ IDL HQR FHWAJ

+ LVRI WUHSHDW MG LDMRQD OI VKDW KHLSDLQ DQG SRQW FDOLVN DWRFLDW GZ LMK VDQ LQFH DVHV QRZ Z LOEH
VKRUWMLP DQG P RUH VKDQ RI I VHE\ KLVSURJ UDP VVR JURZ VKH HFRQR P \ DQG SURGX FH VJ QLI LFDQW
UHY IQXH/LQ VKHI XWUHL/DY DXHSURP LVH VKDQ OI LVODMRUV DUHXQZ LQDQJ VR EHVKHLUHOFVRLDO
SURVSHFW RQ

0 RUHRY IJ VKH WDMHFRQRP \ KDVH SHUHQFHG QWQJURZ VK É VQJKV P RUWKDQ WDUQDQWEXW
FRQVLGHDEQ OHW WKDQUREXWÉ DVHY GHQFHGE VKHGLVDSSRLQMQJ VD FRQFWRQV QDWP RQVK
%HIZ HHQ DQG I RULQWQFH 1 HZ -HJM EÜHDQ ' 3 JUHZ E SHUFHQWFRP SDLHGVRD
QDMRQDQLQFUHDHRI SHUFHQW XUMHU VKH VR FRP SRXQGDQQXDQJURZ VK UDMARI VKH
VRQWÉ/MRQWÉ 3 7 DV SHUFHQWFRP SDLHGVRKHQDMRQWÉ SHUFHQW

, WKDVEHFRP HLQFHDMQJ Q QNHQ VWDWKHGHEORI O XUSK \ \ DJ HQGDZ LOEHGHQ\ HG XQMLQH\ W HDUDW
EHMDQG SHUKDSVEH RQG SDUWFXQHQ LQ QJWKRI VWH P LG WLP QHUVQH HOFWRQV

QKEDWDWKLQJ FDQGLGDMVQHGZ LOEHDFRQMLQXQJ GLVFXWLRQ DERXWZ KLFK VD[HVR LQFHVDHQGE
KRZ P XFK

6Z HHQH &RXJ KQQ DQG O XUSK\ DQOULFRJ QL HVKWDWJ RY IHQP HQWKM X VGRZ Q Z RXC EHDP DNRUQ\ D