!"!#$%&"'()*&"&$+"')%%&,,$$'
-./01-./2'+344567'89:;6< '

!!!!7)(-)%!J$4#!2B!1)2-%b!;#:)%4#4!2B!=#)!!
!!!![%!D$?).c!a0!LPP);#4c!X0!M2;($-%#4c!X!'
---Y!@

NI! !3?><>@H'F99'894>DD>;@'M;6'*;O1&@J;49'+9@>;6'"><>P9@D

$Y!A5JLH6;3@?E'!+'..#%(AB0!('-(-)%!-;!Z$-?#4!D).!$AA!;#%-).!:-(-5#%!:)JJ'%-(B!$%4!

e%4#.!$%)(,#.!-(#J0!(,#!M>+!.#:)JJ#%4#4!*a_QR_Qa/!(,$(!(,#.#!2#!$!DA$(!dQXX!P#.!

:.#4-(!:)'.;#!$'4-(!D##!(,$(!$PPA-#;!()!$AA!$'4-(-%O!;('4#%(;Y!"-$P%##!Z$-?-%O!

D##;!$;;):-$(#4!Z-(,!:)'.;# 6$'4-(-%O!D).!A)Z!-%:)J#!;#%-).;Y!'

-Y!=)Z!-%:)J#!;#%-).;!Z)'A4!2#!4#D-%#4!$;!(,);#!Z,)!F'$A-DB!D).!7#4-:$-40!A-?#!

-%!A)Z!-%:)J#!,)';-%O0!).!';#!<SM>'Y

--Y!@,#!.#:)JJ#%4$(-)%!Z)'A4!2#!:);(!%#'(.$AY!@,#.#!$.#!%)(!$%B!#%)ZJJ#!

;#%-).;!$'4-(-%O!:)'.;#0!;)!(,#.#!-;!%)(!A);(!.#?#%'#!2B!:,$%O-%O!(,#!P)A-:BY!!

=)Z 6-%:)J#!;#%-).;!Z)'A4!)%AB!$'4-(!:A$;;#;!(,$(!Z)'A4!.'%0!;)!(,#.#!-;!%)(!

A);(!.#?#%'#!J)?-%O!D).Z$.4Y!'

---Y[(!Z)'A4!;(.#%O(,#%!P'2A-:!.#A$(-)%;!Z-(,!(,#!;#%-).!:-(-5#%!:)JJ'%-(B!$%4!

;'..)'%4-%O!).O$%-5$(-)%;!(,$(!;#.?#!(,#!#A4#.AB!P)P'A$(-)%Y!'

2Y!#>DJ3DD>;@@E:)JJ-((##!.#?-#Z#4!(,#!P)A-:B!)%!('-(-)%!Z$-?#.!D).!;#%-).!:-(-5#%;0!

2'(!.#:)O%-5#4!(,$(!(,#!.#?-#Z!;,)'A4!D):';!)%!(,#!:).;#!$'4-(-%O!P)A-:B!(,$(!Z$;!

.#?-#Z#4!-%!P.#?-)';AB!*aYQR'_Qa/Y!

:Y! 89J;449@?5<>;@DE!<'2J-(!$!4.$D(!$!%#Z!:)'.;#!$'4-(-%O!P)A-:BY!@,#!P)A-:B!'P4$(#!

;,)'A4!-%:A'4#!(,#!.#:)JJ#%4$(-)%;!;#(!D).(,!-%!(,#!a_QR_Qa!J##(-%OY!!'

4Y!Q;<9DE'@,-;!4-;:';;-)%!-;!P'(!)%!,)A4!4'#!()!(,#A$.O#.!4-;:';;-)%!$2)'(!:,$%O-%O!

,)Z!;('4#%(;!$.#!2-AA#4!('-(-)%!$%4!D##;0!Z,-:,!Z)'A4!,$?#!-JPA-:$(-)%;!D).!(,#!

.#?-#Z!)D!(,-;!-(#JY!!'

!

RI! !<<9@?5@J9'(6;J9?369'5@?";36D9'89S95D9',>49'M;6'+<3?9@<'!<CS9<9D'

$Y!A5JLH6;3@?E'!

-Y!@,#!:)JJ-((# #!.#?-#Z#4!(,#!$((#%4$%:#!P.):#4'.#!Z,-:,!;($(#;c!

"#$!$%&! '()+&$(, -!, .!$%&!(-)$+/*$, +0!1-!12)&-*&!.+, 3!1!*41))!3&&$(-5!, +!.+, 3!*

+&6/(+& '!71+$(*(71$(, -!(-!1-!, -4(-&!*, /+)&!318!2&!&9*/)& '! : ($%!)/77, +$(-5!*

'

TI! &@<9SS9J<35S'(6;:96<7'(;S>J7

$Y!A5JLH6;3@?E'L'.!'%-?#.;-(B!4)#;!%)(!,$?#!$!:'..#%(!P)A-:B!()!O)?#.%!-%(#AA#:('$A!

Ᵽ.)P#.(B!P.):##4;Y!'

V1Y @,#!;(.':('.#!)D!(,#!LDD-:#!)D![%;(-('(-)%$A!"-?#.;-(B!$%4!EF'-(B

J)4-D-:$(-)%_$44-(-)%0!$%4!$%B!-%(#%4#4!$%4!'%-%(#%4#4!:)%;#F'#%:#;!(,$(!J$B!.#;'A(Y!!@,#!
D).J!:$%!2#!D)'%4!,#.#!,((P;c__O))YOA_D).J;_9:@PB""hS$HL5>BEW!!
'
!<<9@?5@J9'
@,#!M>+!-;!:)JP.-;#4!)D!Q]!J#J2#.;0!QV!)D!Z,-:,!$.#!D$:'A(BY!!@,#!)(,#.!WXi!)D!(,#!:)JJ-((##!
$.#!%)%6?)(-%O!#K!)DD-:-)!$%4!;('4#%(!J#J2#.;Y!!LD(#%!(-J#;0!D$:'A(B!$((#)%4$%@##!
A$:8!)D!D$:'A(B!$((#%4$%:#!:)JP.)J-;#;!(,#!:)AA#:(-?#!?)-:#Y!!M;!<():8()%!:)%(-%'#;!()!O.)Z!$%4!
:,$%O#0!)'.!:)JJ-((##!,$;!$%!-%:.#$;-%O!%'J2#.!)D!:,$.O#;0!$%4!(,#;#!:,$.O#;!$.#!2#:)J-%O!
J).#!;'2;($%(-?#!-%!%$('.#Y!![(!-;!-JP#.$(-?#!(,$(!(M!>+!2#!:)JP.)J-;#4!)D!$:(-?#!$%4!P.#;#%(!
J#J2#.;0 !;)!(,#!:)JJ-((##!-;!%)(!4)J-%$(#4!2B!J#J2#.;!)D!(,#!:)JJ-((##!Z,)!$.#!%)(!
D$:'A(B!!@)!$44.#;;!(,-;!:)%:#.%0!(,#!M>+!-;!$((#JP(-%O!()!J)?#!)'.!J##(-%O;!()!)'(;-4#!)D!(,#!
.#O'A$.!UcWXPJ!J##(-%O!J)4'A#!-%!!;!P#!(,#.#!Z-AA!2#!A#;;!:)JP#(-(-)%!Z-(,!)(,#.!
J##(-%O;!$%4!Z).86A-D#!2$A$%:#Y!![(!Z)'A4!2#!,#APD'A!()!4-;:';;!)(,#.!P);;-2A#!;)A'(-)%;!
-%:A'4-%O!#A#:(#4!$A(#.%$(#!.#P.#;#%($(-?#;!$%4_).!;($%4-%O!:)JJ-((##!$((#%4$%:#!P)A-:-#;Y!!
!
!
'

! " ! #$%&"'( ) *&"&$+'") %%&, ,$$

-./01-./2'+34 4567'89:;6<

+3=4><<9?'=7'#995@@5'A3<<;@B'"C5>6

%57'/DB'-./2

/E’!F5?94>F’G;@9H<7’(6;F9?369

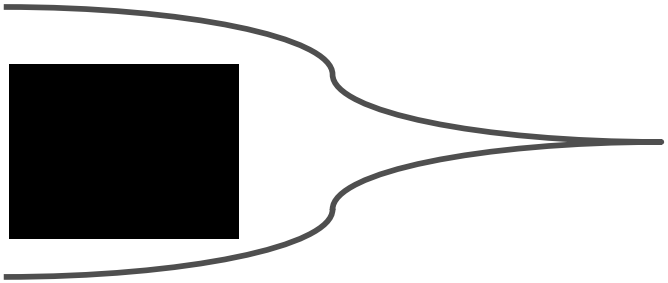
- ! A5FIJ6;3@?K’
  - o D"&*+#,&-.+/012&'34/5$1+&,6$&#'/-1,.;.&,/7N(G >7N(I/=.3"/#FF$1O#C/1;/ 3"&/*5!/#2,/@&2#3&/PBQ(MQ7N(IR)//
  - o !"#2%&/;$1-/'6'F&2'.12/;1$/#/'&+12,/1;;&2'&S/=.3"163/3$#2'+$.F3/213#3.12/31 '6'F&2'.12/;1$/#/3".$,/1;;&2'&S/=.3"/3$#2'+$.F3/213#3.12)//
  - o H1&'/213/&TFC.+.3C4/#,,$&"/F$1+&,6$&/;1$/'&+12,/1;;&2'&')//U
  - o *5!/=#'/#'V&,/31/$&O.&=/3"&/+6$$&23/5$1+&,6$&/J&+#6'&/1;/+12+&$2'/$#.'&, 3"&/@F$.2%/7N(I/9#+6C34/@&2#3&/$&3$&#3)

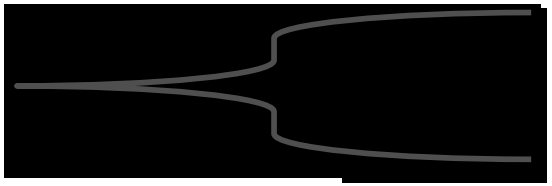
- o #>HF3HH>;@K’H6$.2%/3"&/*W#(M4&#$S/3"&/*5!/-1O&/;1$=#$,/=.3"/ ;.O&$&+1--&2,#3.12'/;$1-/3"&/*W/(I>(M/'6J>+1--.33&&)/

! F5?9 4 ›F’G ; @9H<7’ (6 ; F9?36 9

! 89F ; 4 4 9@?5<> ; @’ /K’*,1F3/6'&/1;/3"&/#+#,&-.+/,.'"12&'34/;1$-/ ;1$/$&F1$3.2%/+#'&'/1;/#+#,&-.+/,.'"12&'34)/

" P?2/;#O1$Y/XS/ZFF1'&,Y/NS/*J'3#.2&,Y/NR





! F5?9 4 ›F’G ; @9H<7’ (6 ; F9?36 9

! 89F ; 4 4 9@?5<> ; @’ -K’K#V&/3"&/#+#,&-.+/"12&'34/'#2+3.12.2%/$6J$.+
#O#.C#JC&/;1$/;#+6C34/#2,/#,L62+3'/31/6'&/.2/+#'&'/1;/#+#,&-.+/
,.'"12&'34)

" ?2/;#O1$Y/XS/ZFF1'&,Y/NS/*J'3#.2&,Y/N/

! F5?9 4 >F’G ; @9H<7’ (6 ; F9?369

! 89F ; 4 4 9@?5<> ; @’LK’

(69R9@<5<>R9’,65>@>@J’89F;4 49@?5<>;@H

- D"&/+123&23/1;/3"&/3$#.2.2%/'"16C,/.2-9C>@>&/@H’5@?’9S54 :ℕ9H’1;/O#$.16'/ 34F&'/1;/FC#%.#$.'-)/

- !1-FC&3&/3"&/12C.2&/#+#,&-.+/"12&'34/3$#.2.2%/;6>9@<%/ ;@’#2,/ :6>;6’<;’ 69J>H<65<>;@’;1$/3"&.$/;.$'3/'&-&'3&$/#3/@31+V312)//
  - D".'/.2+C6,&'/2&=/'36,&23'S/3$#2';&$/'36,&23'S/%$#,6#3&/'36,&23'S/#2,/]K*D/'36,&23')//

- @36,&23'/="1?’;’@;<’F;4 :ℕ9<9’3"&/#+#,&-.+/"12&'34/3$#.2.2%/J4/3"&/&2,/1;/3"&.$/ ;.$'3/'&-&'3&$/=.CC/"#O&/#?’:ℕ5F9?’;@’<C9>6’5FF;3@<’F$&O&23.2%/3"&-/;$1-/ $&%.'3&$.2%/;1$/#24/#,,.3.12#C/+C#"&')

- D"&/3$#.2.2%/'"16C,/J&@#R96H><7’T>?9’>@><>5<>R9’<C5<’>@FℕS?9H’69:69H9@<5<>R9H’ ;$1-/&,6+#3.12S/'+.&2+&S/J6'.2&"S/#$3'S/9:@DS/^(/;#+6C34S/3"&/C.J$#$4S/12C &,6+#3.12/'F&+.#C.'3'S/#2,/.2;1$-#3.12/3&+"21C1%4)

! F5?9 4 ›F’G ; @9H<7’ (6 ; F9?36 9

! 89F ; 4 4 9@?5<> ; @’U𝕂’*,1F3/3"&/2&=/'&+12,/1;;&2'&/F$1+&,6$&/#2,/
C#2%6#%&/.2/3"&/*+#,&-.+/012&'34/5$1+&,6$&)/

" ?2/;#O1$Y/XS/ZFF1'&,Y/NS/*J'3#.2&,Y/N/

?2/3"&/+#'&/1;/#/'&+12,/+"#$%&/1;/#+#,&-.+/,.'"12&'34/F$.1$/31/3"&/'36,&23/%$#,6#3.2%/;$1-/
@31+V312S/3"&/'36,&2 3/ ’H3=𝕍9F<’< ; ’5@’5F5?9 4 ›F’H5@F<> ; @’.-F1'&,/J4/3"&/+16$'&/.2'3$6+31$/
5@?’5’?›HF› : ℕ›@567’H5@F<> ; @𝔹 .2/#++1$,#2+&/=.3"/3"&/!1,&/1;/!12,6+3S/.-F1'&,/J4/3"&/Z;;.+&/1;/
3"&/5$1O1'3)@ ; <C96’ℕ9<<96’H<5<>@J’<C5<’<C9’FC56J9’›H’3 : C9ℕ?’=.CC/J&/FC#+&,/.2/3"&/'36,&23_'/

! F5?9 4 >F’G ; @9H<7’ (6 ; F9?369

! 89F ; 4 4 9@?5<> ; @’WK’

" ; 36H9’ ! 3?><’ (6 ; F9?369

! 89F ; 4 4 9@?5<> ; @HK’

- o *6,.3.2%/'36,&23'/-#4/12C4/#6,.3/6F/31:/’F ; 36H9H’ : 96’H9 4 9H<96)/
- o *6,.3.2%/'36,&23'/-#4/

UE’!<CN9<9H’!<<9@?5@F9’(6;F9?369’5@?’
"’;36H9’89N95H9’,›49

!<C9<9H’!<<9@?5@F9’(6;F9?369’5@?’
";36H9’89595H9’,›49

! #›HF3HH›;@K’5$1+&,6$&/,1&'/213/2&&,/31/J&/-1,.;.&,/J&+#6'&/.3/.'/#/

WE’&@<9ℕℕ9F<35ℕ’(6;:96<7’(;ℕ>F7

! A5FIJ6;3@?K’Z6$/62.O&$'.34/,1&'/213/"#O&/#/+6$$&23/F1C.+4/31/
%1O&$2/.23&CC&+36#C/F$1F&$34/F$1+&&,')/

! #›HF3HH›;@K’D"&/+1--.33&&/$&O.&=&,/3"&/F$#+3.+&'/'6FFC.&,/J4/C&
!162'&C)//?2;1$-#3.12/=#'/213/$&C&O#23)/

! 89F;4 4 9@?5<›;@HK’\F12/+12'6C3.2%/=.3"/3"&/\2.12S/3".'/#%&2,#/
.3&-/.'/12/"1C,)//D"&/\2.12/=.CC/.2O&'3.%#3&/#2,/+12'6C3/=.3"/3"&
@&2#3&/#J163/"1=/31/-1O&/;1$=#$,)/

\E’#›HF6›4›@5<›;@’(;ℕ›F7’5@?’(6;F9?369H

- A5FIJ6;3@?K’D"&/+1--.33&&/$&O.&=&,/3"&/5$1+&,6$&/;1$/?23&$2#
  !1-FC#.23'/*CC&%.2%/H.'+$.-.2#3.12/.2/3"&/^1$VFC#+&)

- #›HF3HH›;@K’D"&/+1--.33&&/$&+1%2.A&'/3"#3/3".'/.'/#2/.-F1$3#23/#2
  '6J'3#23.#C/.''6&/3"#3/2&&,'/31/J&/#FF$1F$.#3&C4/#2,/3"1$16%"C
  $&O.&=&,)/D"&/$&O.&=/.'/J&412,/3"&/'+1F&/1;/3"&/+1--.33&&)/

DE’(;ℕ>F7’;@’#;3=ℕ9’%5Ⅴ;6>@J

- A5FIJ6;3@?K’!12'.,&$/#CC1=.2%/'36,&23'/31/,16JC&/-#L1$/=.3"/J13'
  #/f*/#2,/#/f@)//!6$$&23C4/,16JC&/-#L1$'/#$&/$&'3$.+3&,/31/3=1/f*/
  3=1/f@/-#L1$')/
- #>HF3HH>;@K’D"&/+1--.33&&/=#'/%&2&$#CC4/$&+&F3.O&/31/-1,.;4.2
  3"&/F1C.+4S/J63/-1$&/.2;1$-#3.12/.'/2&&,&,)/
- 89F;4 4 9@?5<>;@HK’
  - H&3&$-.2&/.;/.3/.'/C1%.'3.+#CC4/F1".JC&/#2,/31/%&3/.2;1$-#3.12/12/="#3/3"&
    #CC1+#3.12/=16C,/C11V/C.V&/;1$/#/'36,&23/="1/-#L1$'/.2/J13"/f*/#2,/f@)/
  - g&3/.2;1$-#3.12/#J163/"1=/3".'/+"#2%&/=16C,/.-F#+3/3"&/H16JC&/K#L1$/
    5$1+&,6$&/#2,/.;/3"&$&/=16C,/J&/#24/2&&,/31/#C'1/$&;&$&2+&Q+12'.,&$/3"&
    @&+12,/f#++#C#6$&#3&/H&%$&&/51C.+4)/
  - H&O&C1F/#2,/'6J-.3/'F&+.;.+/C#2%6#%&/31/J&/$&O.&=&,)

OE’*5@J35J9’Q;6’+<5<9 4 9@<H’;@’+7ℕℕ5=›

! A5FIJ6;3@?K’D"&/62.O&$'.34/,1&'/213/"#O&/#/F1C.+4/3"#3/-#2,#3&'

!"#$#%&'&($#)*""(%(%+),#-.//#%0'&(.%)1

!

"#! $%&'(!)*++,+!-,+.,(/*))0!12/3/45)*++,+6!*47!$2,+89*4!+,9/4*2+!+8:;)7!
/4();7,!+:9,!/4+32;(3/:4!:4!*(*7,9/(!8:4,+30 !*47!.)*5/*2/+9#!!

!

<#! =))!>"!(:;2+,+!+8:;)7!/4();7,!+:9,!/4+32;(3/:4!:4!.)*5/*2/+9!*47!
.*2*.82*+/45#!!

!

?#! @2:52*9+A!/4();7/4547,252*7;*3, !*47!52*7;*3,A!*2,!4(:;2*5,7 !3:!
(:4+/7,2!/9.),9,43/45!:45:/45!32*/4/45!/4!*..2:.2/*3,A!.2:52*9 B+.,(/C/(!
(:;2+,+#!!

!

D#'8,!32*/4/45!+8:;)7!E,!*4!:4)/4,A!+,)6,*24/45!(:;2+,!38*3!/4();7,+!
*++,++9,43!C!),*24/45!5:*)+!#

!

F#'8,!(:43,43!:C!38,!32*/4/45!+8:;)7!/4();7,!7,C/4/3/:4+!*47!,G*9.),+!:C!
H*2/:;+!30.,+!:C!.)*5/*2/+9#!'8,+,!/4();7,A!E;3!*2,!4:3!)/9/3,7!3:I!C*/);2,!3:!
(/3,!+:;2(,+A!/9.2:.,2!.*2*.82*+/45A!.*2*.82*+/45!1/38:;3!(/3/45!+:;2(,A!
C*/);2,!3:!(3,!*+!J;:3*3/:4!18,4!3*K,4!H,2E*3/9!C2:9!+:;2(,A!+;E9/33/45!
1:2K!12/33,4!E0!:38,2+!*+!:4,L+!:14A!C*/);2,!3:!(/3,!:4)/4,!+:;2(,+A!:2!
+:;2(,+!:C!52*.8+A!3*E),+A!.8:3:52*.8+A!7/*52*9+A!C/)9+!:2!:38,2!9,7/*#!

!

M#!&3;7,43+!+8:;)7!(:9.),3,!38,!:4)/4,!*(*7,9/(!8:4,+ 30!32*/4/45!+!.*23!:C!
38,!:2/,43*3/:4!.2:(,++!*47!.2/:2!3:!2,5/+32*3/:4!7;2/43,38,/2!C/2+3!+,9,+3,2!
*3!&3:(K3:#!!'8/+!/4();7,+!4,1!+3;7,43+A!32*4+C,2!+3;7,43+A!52*7;*3,!
+3;7,43+A!*47!NO='!+3;7,43+#!!

!

P#!&3;7,43+!18:!7:!4:3!(:9.),3,!38,!*(*7,9/(!8:4,+30!32*/4/45!E0!38,!,47!:C!
38,/2!C/2+3!+,9,+3,2!1/))!8*H,!*!8:)7(,7!:4!38,/2!*((:;43!.2,H,43/45!
38,9!C2:9!2,5/+3,2/45!C:2!*40!*77/3/:4*)!()*+)),+#

)

Q#!0.764 0 Td (!)Tj /TT1 1+ -1.224 Td (Q#)Tj /#99452-1.29/5!C:H!31.29/38,9!C2:9!2,5

!

!"#$%"#&' (&)*+,!)"- !

.,#$+/(,+ !

'

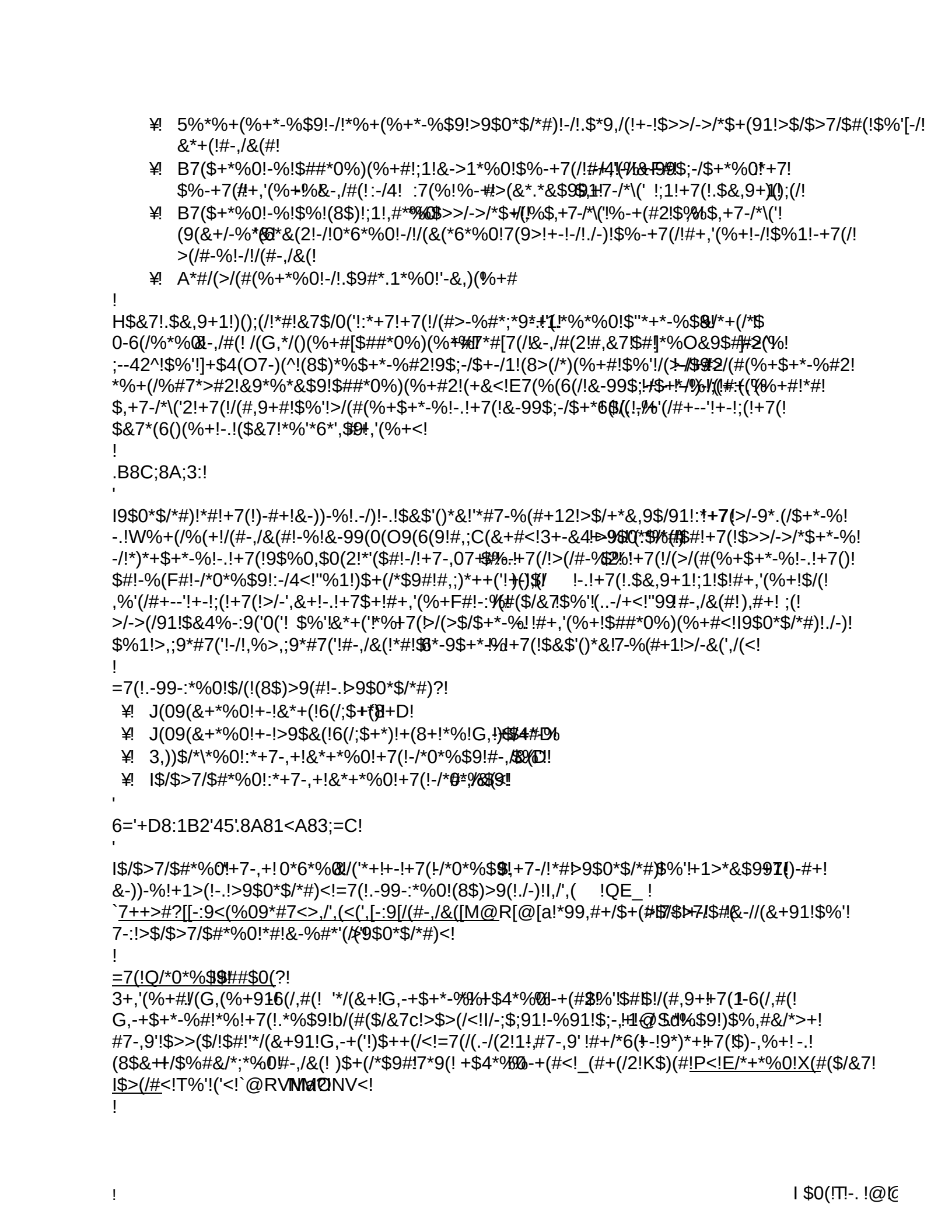
!

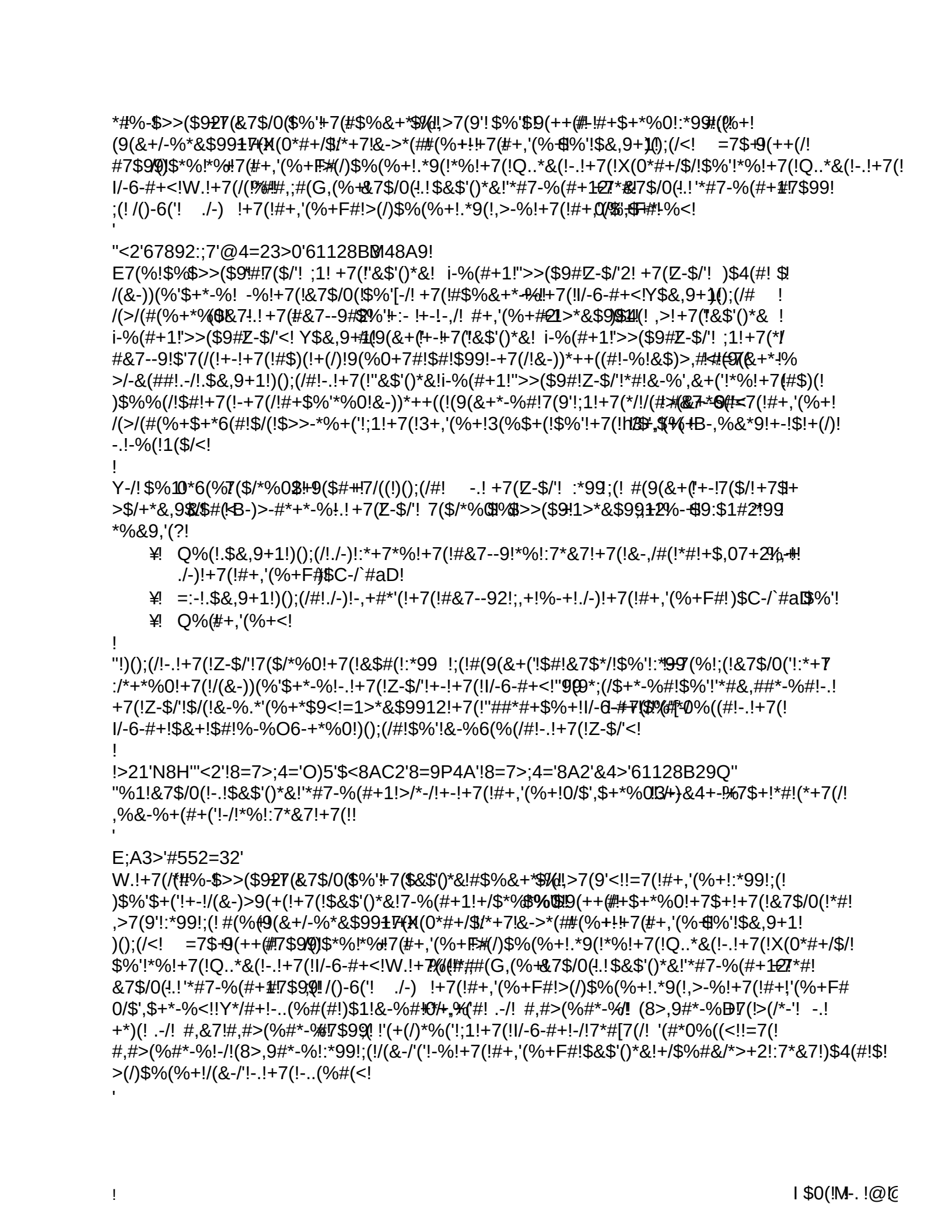
'

)&",#/($")#&!

'

"#!$%!$&$'()*&!*%#+*+,+*-%!-.!)(/*+!$%'!*%+(0/*+12!3+-&4+-%!5%*6(/#*+#&!$)*+/)(#%+!





!274=9'#552=32'
W%!+7(!&$#(!-.!$!#(&-%'!&7$/0(!-.!$&$'()*&!'*#7-%(#+1!>/*-/!+-!+7(!#+,'(%+!0/$',$+*%0!./-)!
3+-&4+-%2!+7(!#+,'(%+!:*99!;(!#,;C(&+!+-!$%!$&$'()*&!#$%&+*-%!*)>-#('!;1!+7(!&-,/#(!*%#+/,&+-/!
$%'!$!'*#&*>9*%$/1!#$%&+*-%2!*%!$&&-/'$%&(!:*+7!+7(!B-'(!-.!B-%',&+2!*)>-#('!;1!+7(!Q..*&(!-.!
+7(!I/-6-#+<!"%-+7(/!9(++(/!#+$+*%0!+7$+!+7(!&7$/0(!*#!,>7(9'!:*99!;(!>9$&('!*%!+7(!#+,'(%+F#!
>(/)$%(%+!.*9(!*%!+7(!Q..*&(!-.!+7(!X(0*#+/$/!$%'!*%!+7(!Q..*&(!-.!+7(!#+7(!#+,'(%+!:*99!
;(!)$%'$+('!+-!/(&-)>9(+(!+7(!$&$'()*&!7-%(#+1!+/$*%*%0<!!3(&-%'!-..(%#(#!)$1!&-%#+*+,+(
0/-,%'#! .-/! #,#>(%#*-%#! (8>,9#*-%B!7(!>(/*-'! -.! +*)(! .-/! #,&7!#,#>(%#*-%#!7$99;(!
'(+(/)*%('!;1!+7(!I/-6-#+!-/!7*#[7(/!'(#*0%((<!!=7(!#,#>(%#*-%!-/!(8>,9#*-%!:*99!;(!/(&-/'('!-%!
+7(!#+,'(%+F#!$&$'()*&!+/$%#&/*>+2!:7*&7!)$4(#!$!>(/)$%(%+!/(&-/'!-.!+7(!-..(%#(<
'
"<;A9'#552=32"
"!+7*/'!&7$/0(!-.!$&$'()*&!'*#7-%(#+1!>/*-/!+-!+7(!#+,'(%+!0/$',$+*%0!!3+-&4+-%2!7$+!*#!
(*+7(/!,%&-%+(#+('!-/!*%!:7*&7!+7(!-..(%#(!7$#!;((%!'()-%#+/$+('!&7%99*+!0/(,%'#! .-/!
#,#>(%#*-%#! (8>,9#*-%B!7(!>(/*-'! -.! +*)(! .-/! #,&7!#,#>(%#*-%#!7$99;(! !'(+(/)*%('!;1!+7(!
I/-6-#+!-/!7*#[7(/!'(#*0%((<!!=7(!#,#>(%#*-%!-/!(8>,9#*-%!:*99!;(!/(&-/'('!-%!+7(!#+,'(%+F#!
$&$'()*&!+/$%#&/*>+2!:7*&7!)$4(#!$!>(/)$%(%+!/(&-/'!-.!+7(!-..(%#(<!!
'
R;><9A8S8B'5A4:'><2'$4?A32';5'#=2';3'$<8AC29'S;><'67892;3'<4=23>0!
"!#+,'(%+!&7$/0('!:*+7!$&$'()*&!'*#7-%(#+1$#!'(#&/*;('!$;-6(!$%'!-/!:7-)!$!.$&,9+1
)();(/! 7$#!)>-#('!$%!$&$'()*&!#$%&+*-%!.$*9,/(!-/! +7(!&-,/#(! *#!%-+!/(,)*++(' +-!
:*+7'/$: !./-)! +7(!&-,/#(<!W!+7(!#+,'(%+!*+7'/$:#! ./-)! +7(!&-,/#(! >/*-/! +-!$!.-/)$9! &7$/0(!
-. !$&$'()*&!'*#7-%(#+1!;(*%0!/(&('6(';!:*99!;(!/(6(/#('!$%'!:*99!;(!/(6(/#('!$%'!:*99!;(!
$%'[-/!+7(!#%&+*-%!$%'!*#!#,;#(G,(%+91!(8-%(/$+('2!7([#7!$999(!+-!/(>$&(!+7(0/$'(!
:*+7!$!:*+7'/$:$9!./-)!+7(! &-,/#(<!
'
!>21'NIH"'<2'@28A;=C'O)5'$<8AC2'8=9P4A'!8=7>;4'1'82B29Q
@28A;=C'><$2'32!
"!#+,'(%+!:7-#(!$>>($9!7$#!;((%!.-/:$/'('!+-!+7(!"&$'()*&!i-%(#+1!">>($9#!Z-$/' ! .-/ !$!
7($/*%0!)$1!#,;)*+!$"*+*-%$9!(6*'(%&(!-/!'-&,)(%+$+*-%!+-!#,>>-/+!7*#[7(/!&#7(*%!+(%!
`@Sa!;,#*%(##!'$1#!./-)!+7(!'$+(!:7*&7!+7(&7$/0(!.!$&$'()*&!'*#7-%(#+1!:$#!#(%+!+-!+7(!
#+,'(%+F#!0-<#+-&4+-%<(',!()$*9!$"(#7!(&$#(!#!(6*(:('!;1!+7(!&$'()*&!
i-%(#+1!>>($9#Z-$/'! >/*-/!+-!+7(7($/*%0<7(!7($/*%0!*99;(! &-%'(%#('!$%-%O$'6(/#$/*$9!
)$%%(/*%7*&7!+7(!#+,'(%+$%'!+7(.$&,9+1)();(/2! *.!+7(1&7--#(!+-!(! >/(%+2(!($&7!
&$99(*%#(>$/$+(91!(! G,(#+*-%(;1! +7(Z-$/'<! =7(! .$&,9+1$%'[-/!+7(#+,'(%+)$1! &7--#(!
+-!9(+7(/!+/*++(%)$+(/*9#(>/(%+7(*/&$#(2$%'!-+!%.!(#+*.1%>!/(-$+7(7($/*%02!$%'!
'-*%0!#-!*#+7(>/(-0$+*6(!.!($&7#+,'(%+!$%'!+7(!.$&,9+1!)();(/!*%6-96('!*%!+7(!$%'!+7(!
""'*+*-%$9912!+(#+*)-%1!-.!;-+7(#+,'(%+!$%'!+7(!.$&,9+1!)();(/!:*99!;(!/(&-/'('!$+!+7(!
7($/*%0<!
!

+7(!I/-6-#+!>/*-/!+-!+7(!"WB!7($/*%$0%!+7(!Q..*&(!-.!+7(!I/-6-#+!:*99!>/-6*'(!+7(!$"*+*-%$9!
)$+(/*$9#!+-!+7(!I/-0/$)!B--/'*%$+-/!.-/ !,#(!;1!+7(!"WB!',/*%0!*+#($/*%0<
!
"<2',274::2=98>;4= '
W%!$99!&$#(#2!:7(+7(/!-/!%-+!+7(!#+,'(%+!$>+7(!$&$+()*&!i-%(#+1!">>($9#!Z-$/'2 !+7(!
"WB!:*99!&-%6(1!*+#!.*%'*%0#!$%'!/(&-))(%'$+*-%#!+-!+7(!Q..*&(!-.!+7(!I/-6-#+!:*99!(%'!+7(!*%'*%0$%'!
;,#*%(##$1#!-.!+7(!"WB!7($/*%0<!7(!Q..*&(!-.!+7(!I/-6-#+!:*99!(%'!+7(!*%'*%0$%'!
/(&-))(%'$+*-%#!-.!+7(!"WB!+-!+7(!#+,'(%+F#!0-<#+-&4+-%(#$*9!$"/(##!:*+7!$!&->1!#(%+!6*$!+7(!
53I3!+-!$!>(/)$%(%+!$%'[-/!&,//(%+!$"/(##!-%!/(&-/!*+*7*%*6(!`Ua!,#*%(##!'$1#!-.!/(&(*>+!./-)!
+7(!"WB<!=7(!#+,'(%+!:*99!+7(%!7$6(!.*6(!`Ua!;,#$%1#!,;)*+!$%1!$"*+*-%$9!
'-&,)(%+$+*-%!+-!+7(!I/-6-#+!.-&-%#*'(/$+*-%<!
!
=7(!I/-6-#+!:*99!+7(%!/(%'(/!+7(!5%*6(/#*+1F#!.*%$9!'(+(/)*%$+*-%!-%!+7(!&7$/0(!$%'[-/!#$%&+*-%!
.-/!$&$'()*&!'*#7-%(#+1!;/-,07+!;1!+7(!.$&,9+1!)();(/2!+7(!.*%$9!'(+(/)*%$+*-%!/(0$/'*%0!$%1!
>/-0/$)!9(6(9!#$%&+*-%#!>/(#(%+('!*%!+7(!"WBF#!.*%'*%0#!$%'!/(&-))(%'$+*-%#!+-!+7(!.*%$9!
'(+(/)*%$+*-%!-.!$%1!'*#&*>9*%$/1!#$%&+*-%#!$+!+7(!09(6(/#!I/-6-#+!:*99!/(%'(/!$!
'(&*#*-%!:*+7*%!.*.+((%!`@Ua!;,#*%(##!'$1#!$#!+-!+7(!&-,/#(!$%'!>/-0/$)O9(6(9!#$%&+*-%#!;1!
#(%'*%0!+7(!.*%$9!'(+(/)*%$+*-%!+-!+7(!#+,'(%+!6*$!()$*9!$%'!+7(!53I3!:*+7!$!&->1!#(%+!+-!+7(!
$>>/->/*$+(!h/$',$+(!I/-0/$)!B--/'*%$+-/2!+7(!&7$/0*%0!.$&,9+1!)();(/2!+7(!/(#>(&+*6(!P($%2!
$%'!+7(!X(0*#+/$/<!!
!
"#!-,+9*%('!*%!3+(>!N!$;-6(2!+7(!.*%$9!'(+(/)*%$+*-%!:*99!;(!>9$&('!*%!+7(!#+,'(%+F#!>(/)$%(%+!
.*9(!*%!+7(!Q..*&(!-.!+7(!X(0*#+/$/!$%'!*%!+7(!Q..*&(!-.!+7(!I/-6-#+!:*99!(%'!+7(!#+,'(%+!:*99!(
)$%'$+('!+-!/(&-)>9(+(!+7(!$&$'()*&!7-%(#+1!+/$*%<!%07(!9(++(/!:*99!;(/()-6('!./-)!+7(!
#+,'(%+F#!>(/)$%(%+!.*9(!,>-%!0/$',$+*-%!*.!+7(!#+,'(%+!*#!%-+!#>(%'('!-/!(8>(99('!./-)!+7(!
5%*6(/#*+1!.-/!&-))*++*%0!$!#,;#(G,(%+!$&+!-.!$&$'()*&!'*#7-%(#+1<!!E7(/(!$&7$/0(!/(#>(&+!#,#>(%#*-%!-/!(8>,9#*-%2!+7(!#$%&+*-%!:*99!;(/(!/(&-/'('!-%!+7(!#+,'(%+F#!$&$'()*&!'*#7-%(#+1!
)$/4*0!$!>(/)$%(%+!/(&-/'!-.!+7(!-..(%#!<
!
!
!
">>/-6$9!i*#+-/1?!
!

!	P$+(
Y$&,9+3(%$+(!	U[TU[@V!
I/-6-#+ !	U[eS[@V!
I/(#*'(%+!	M[N[@V!

!
!